

			** PUBLIC DISCLOSURE COPY '	* *	
	0		Return of Organization Exempt Fron	n Income Tax	OMB No. 1545-0047
Fo	rm 🚽	90	Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code		<b>2020</b>
			Do not enter social security numbers on this form as it m	ay be made public.	Open to Public
		of the Treasury enue Service	Go to www.irs.gov/Form990 for instructions and the la	test information.	Inspection
Α	For th	ne 2020 calend	ar year, or tax year beginning $ m JUL1$ , $2020$ and ending	<u>JUN 30, 2021</u>	
	Check in	C Name of	organization	D Employer identificat	tion number
	applicat				
	Addr Chan Nam	ge EPIS	COPAL COMMUNITY SERVICES		_
L	chan	ge Doing bi	usiness as	95-1945256	5
Ľ	retur	n Number	and street (or P.O. box if mail is not delivered to street address) Room/s		
	retur term	n/ ¥UL	MILE OF CARS WAY 350	619-228-28	
_	ated	City or to	own, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	28,903,782.
Ļ	retur AppI	n NAII	ONAL CITY, CA 91950	H(a) Is this a group retu	
	tion pend		nd address of principal officer: ELIZABETH FITZSIMONS	for subordinates?	
-	-	kempt status:		H(b) Are all subordinates inclu	
			X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or ECSCALIFORNIA.ORG	527 If "No," attach a list	
		of organization:		H(c) Group exemption r Year of formation: 1927 M S	
	art I				iale of legal dominine. CA
-	1	,	e the organization's mission or most significant activities: TO BREAK	BARRIERS AND T	RANSFORM
ą	3 '		TIES THROUGH PROGRAMS ROOTED IN OUR TH		
Governance	2		x      if the organization discontinued its operations or disposed of n		
	3		· · · · · · · · · · · · · · · · · · ·		17
č			ependent voting members of the governing body (Part VI, line 1b)		17
2 2			of individuals employed in calendar year 2020 (Part V, line 2a)		477
itio	6		of volunteers (estimate if necessary)		28
Activitias &	7 a		d business revenue from Part VIII, column (C), line 12		0.
_	[ k		business taxable income from Form 990-T, Part I, line 11		0.
				Prior Year	Current Year
٩	8	Contributions	and grants (Part VIII, line 1h)	27,366,130.	27,175,845.
Revenue	9	Program servi	ce revenue (Part VIII, line 2g)	1,662,563.	1,260,519.
	10	Investment inc	come (Part VIII, column (A), lines 3, 4, and 7d)	39,429.	31,163.
	11	Other revenue	(Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-31,486.	-75,669.
	12		- add lines 8 through 11 (must equal Part VIII, column (A), line 12)	29,036,636.	28,391,858.
	13		nilar amounts paid (Part IX, column (A), lines 1-3)	583,487.	596,633.
	14	•	to or for members (Part IX, column (A), line 4)	0.	0.
ġ	15	Salaries, other	compensation, employee benefits (Part IX, column (A), lines 5-10) undraising fees (Part IX, column (A), line 11e) ng expenses (Part IX, column (D), line 25) ► 265,305.	20,619,838.	21,454,333.
an a	168	Professional fu	Indraising fees (Part IX, column (A), line 11e)	0.	0.
Evnancae		lotal fundraisi		7,849,760.	6,952,291.
	1	-	es (Part IX, column (A), lines 11a-11d, 11f-24e)	29,053,085.	29,003,257.
	18		s. Add lines 13-17 (must equal Part IX, column (A), line 25)expenses. Subtract line 18 from line 12	-16,449.	-611,399.
		never lue less		Beginning of Current Year	End of Year
Net Assets or	20	Total assets (F	Part X, line 16)	6,800,876.	7,401,261.
Asse	21		(Part X, line 26)	3,170,575.	4,139,034.
Net,	22		fund balances. Subtract line 21 from line 20	3,630,301.	3,262,227.
	art II				
Un	der per	-	declare that I have examined this return, including accompanying schedules and sta	atements, and to the best of my kn	owledge and belief, it is
			Declaration of preparer (other than officer) is based on all information of which prep		<b>,</b>
			· · · · · · · · · · · · · · · · · · ·		

Sign	Signature of officer			Date				
Here	ELIZABETH FITZSIMONS,							
	Type or print name and title							
	Print/Type preparer's name	Preparer's signature	Date	Check PTIN				
Paid	JANE COLEMAN			self-employed P01391236				
Preparer	Firm's name 🕒 MOSS ADAMS LLP			Firm's EIN <b>91-0189318</b>				
Use Only	Firm's address 🖕 4747 EXECUTIVE D							
	SAN DIEGO, CA 92	Phone no. 858-627-1400						
May the IF	May the IRS discuss this return with the preparer shown above? See instructions							
032001 12-2	D32001 12-23-20 LHA For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2020)							

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

	n 990 (2020) EPISCOPAL COMMUNITY SERVICES 95-1945256 Page 2 rt III   Statement of Program Service Accomplishments
Fai	
1	Check if Schedule O contains a response or note to any line in this Part III
•	TO BREAK BARRIERS AND TRANSFORM COMMUNITIES THROUGH PROGRAMS ROOTED IN
	OUR TRADITION OF ACTION AND FAITH IN GOD.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ? Yes X No
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
4a	revenue, if any, for each program service reported. (Code: ) (Expenses \$ 19,174,830. including grants of \$ ) (Revenue \$
ча	(Code:) (Expenses \$19,174,830. including grants of \$) (Revenue \$_
	READINESS OF YOUNG CHILDREN FROM LOW-INCOME FAMILIES THROUGH AGENCIES
	IN THEIR LOCAL COMMUNITY. HEAD START AND EARLY HEAD START PROGRAMS
	SUPPORT THE MENTAL, SOCIAL, AND EMOTIONAL DEVELOPMENT OF CHILDREN FROM
	BIRTH TO AGE 5. IN ADDITION TO EDUCATION SERVICES, PROGRAMS PROVIDE
	CHILDREN AND THEIR FAMILIES WITH HEALTH, NUTRITION, SOCIAL, AND OTHER
	SERVICES. HEAD START SERVICES ARE RESPONSIVE TO EACH.
	CHILD AND FAMILY'S ETHNIC, CULTURAL, AND LINGUISTIC HERITAGE. ECS HEAD
	START AND EARLY HEAD START PROGRAMS PROVIDE EARLY CHILDHOOD
	DEVELOPMENT, HEALTHY NUTRITIOUS MEALS AND EDUCATION SERVICES TO OVER
	2000 LOW INCOME PRESCHOOL CHILDREN AND THEIR FAMILIES. SERVICES ARE
	DELIVERED IN A VARIETY OF (SEE SCHEDULE O FOR CONTINUED DESCRIPTIONS)
4b	(Code:) (Expenses \$6,452,095. including grants of \$596,633. ) (Revenue \$1,260,519.
	HOUSING & CLINICAL SERVICES:
	1. ECS CENTRAL EAST REGIONAL RECOVERY CENTER (CERRC) PROVIDES INTENSIVE
	OUTPATIENT AND OUTPATIENT SUBSTANCE USE DISORDER TREATMENT TO MORE THAN 600 CLIENTS INCLUDING TRANSITIONAL AGE YOUTH (TAY.) ANNUALLY, IN THE
	600 CLIENTS INCLUDING TRANSITIONAL AGE YOUTH (TAY.) ANNUALLY, IN THE CENTRAL REGION OF SAN DIEGO. CERRC PROVIDES RECOVERY RESIDENCE
	(HOUSING) ASSISTANCE, ON SITE MENTAL HEALTH SERVICES, CASE MANAGEMENT,
	MEDICATION ASSISTED TREATMENT (MAT) REFERRALS, NALOXNE DISTRIBUTION,
	TRANSPORTATION, MEDICAL REFERRALS AND VOCATIONAL ASSISTANCE.
	INAUDIONIATION, MEDICAE NEI ENNAED AND VOCATIONAE ADDIDIANCE.
	2. ECS ACCORD EMPOWERS ADULTS TO STOP DRIVING UNDER THE INFLUENCE OF
	ALCOHOL AND / OR DRUGS. IT IS A FEEBASED, STATE LICENSED DUI TREATMENT
4c	(Code:) (Expenses \$ 520,760. including grants of \$) (Revenue \$)
	ECS NUTRITION SERVICES PROGRAMS PROVIDES OVER 400,000 HIGH QUALITY,
	BALANCED MEALS AND SNACKS ANNUALLY TO THE CHILDREN ENROLLED IN ECS HEAD
	START AND EARLY HEAD START PROGRAMS AND THE ADULTS SERVED IN ECS SAFE
	HAVEN PROGRAMS.
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ including grants of \$ ) (Revenue \$ )
4e	Total program service expenses > 26,147,685.
	Form <b>990</b> (202
32002	SEE SCHEDULE O FOR CONTINUATION(S)
	3
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Form 990 (20			COMMUNITY	SERVICES
Part IV	lles			

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		_X_
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		<u> </u>
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			37
_	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			77
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			v
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<u> </u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			v
•	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			х
10	If "Yes," complete Schedule D, Part IV	9		
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	10		х
	or in quasi endowments? <i>If</i> "Yes," <i>complete Schedule D, Part V</i> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X	10		
11	as applicable.			
2	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes." complete Schedule D.			
a	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total		- 11	
D	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
Ŭ	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			v
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	000	X
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 Part IV
 Checklist of Required Schedules (continued)
 Ves
 No

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u> </u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
De	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Par				
	Check if Schedule O contains a response or note to any line in this Part V			
_			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 59			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable <b>1b</b>			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		v	
	(gambling) winnings to prize winners?	<u>1c</u>	X	(0000)
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Form	orm 990 (2020) EPISCOPAL COMMUNITY SERVICES 95-1945256					
Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)						
			Yes	No		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return 2a 477					
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х			
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)					
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?					
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O					
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a					
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х		
b	If "Yes," enter the name of the foreign country					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X		
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х		
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c				
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit					
	any contributions that were not tax deductible as charitable contributions?	6a		X		
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts					
	were not tax deductible?	6b				
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X			
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required					
	to file Form 8282?	7c		X		
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d	7e		х		
е						
f						
g						
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h				
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the	0				
~	sponsoring organization have excess business holdings at any time during the year?	8				
9	Sponsoring organizations maintaining donor advised funds.	0-				
a L	Did the sponsoring organization make any taxable distributions under section 4966?	9a 0h				
b 10	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b				
10	Section 501(c)(7) organizations. Enter:					
	Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b					
ь 11	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter:					
'' a						
b	Gross income from members or shareholders 11a Gross income from other sources (Do not net amounts due or paid to other sources against					
5	amounts due or received from them.)					
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a				
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	124				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
	Is the organization licensed to issue qualified health plans in more than one state?	13a				
	Note: See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans					
с	Enter the amount of reserves on hand					
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х		
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b				
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or					
	excess parachute payment(s) during the year?	15		х		
	If "Yes," see instructions and file Form 4720, Schedule N.					
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х		
	If "Yes," complete Form 4720, Schedule O.					

Form **990** (2020)

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Form 990	(2020)
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## EPISCOPAL COMMUNITY SERVICES

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X

Chor	k if Schedule O contains a res	nonce or note to any	ling in this Dart VI	
Onec	in il ochequie o contains a res	poinse or note to an	א וווכ וו נווס ו מו עו	

	Enter the number of voting members of the governing body at the end of the tax year 1a17					
	If there are material differences in voting rights among members of the governing body, or if the governing					
-	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.					
b	Enter the number of voting members included on line 1a, above, who are independent 1b 17					
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other					
	officer, director, trustee, or key employee?	2		X		
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision					
	of officers, directors, trustees, or key employees to a management company or other person?	3		X		
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X		
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X		
6	Did the organization have members or stockholders?	6	Х			
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	х			
	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	10				
	persons other than the governing body?	7b		x		
	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:					
	The governing body?	8a	х			
	Each committee with authority to act on behalf of the governing body?	8b	X			
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the					
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		x		
Sect	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)	-		· · ·		
			Yes	No		
l0a	Did the organization have local chapters, branches, or affiliates?	10a		X		
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,					
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b				
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х			
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	114				
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х			
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12a	X			
с	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe					
	in Schedule O how this was done	12c	X			
	Did the organization have a written whistleblower policy?	13	X			
	Did the organization have a written document retention and destruction policy?	14	Х			
	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official	15a	Х			
b	Other officers or key employees of the organization	15b	Х			
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a					
	taxable entity during the year?	16a		X		
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation					
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's					
	exempt status with respect to such arrangements?	16b				
	ion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright CA$					
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s	s only)	availa	ble		
	for public inspection. Indicate how you made these available. Check all that apply.           X         Own website         Another's website         X         Upon request         Other (explain on Schedule O)					
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial					
	statements available to the public during the tax year.					
20	State the name, address, and telephone number of the person who possesses the organization's books and records JOSE DE LA TORRE - 619-228-2800					
	401 MILE OF CARS WAY, SUITE 350, NATIONAL CITY, CA 91950					
		Form	990	(200)		
0000	12-23-20	LOUU	1000	(202		

Form 990	(2020)
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#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)	l	mea	(		1001	ourc	(D)	(E)	(F)
Name and title	Average	(do	not cl	Pos	ition		ne	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	son i	s both	n an	compensation	compensation	amount of
	week		cer an	aad	recto	r/trus	tee)	from	from related	other
	(list any	recto						the	organizations	compensation
	hours for related	e or di	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the
	organizations	rustee	l trus		ee	npen		(00-2/1099-00130)		organization and related
	below	dual t	utiona	_	nploy	st col	L.			organizations
	line)	Individual trustee or director	In stitutio nal trustee	Officer	Key employee	Highest compensated employee	Former			
(1) MS. MARY LESSLIE KELLER	40.00									
CEO (THRU 12/2020)				Х				180,705.	0.	20,415.
(2) MS. MINDY MALLIE	40.00									
CFO (THRU 04/2021)				Х				132,301.	0.	3,969.
(3) MS. ELIZABETH BOYER	40.00									
HEAD START DIRECTOR						X		111,517.	0.	20,831.
(4) MS. ELIZABETH FITZSIMONS	40.00									
CEO (AS OF 03/2021)				Х				0.	0.	0.
(5) RT. REV. SUSAN BROWN SNOOK	2.00									
DIRECTOR, CHAIR		Х		Х				0.	0.	0.
(6) MS. ROSEANN MYERS	4.00									
DIRECTOR, PRESIDENT		Х		Х				0.	0.	0.
(7) MS. PAM CROOKS	4.00									
DIRECTOR, VICE PRESIDENT		Х		Х				0.	0.	0.
(8) MS. JENNIFER JOW	4.00									
DIRECTOR, TREASURER		Х		Х				0.	0.	0.
(9) MR. ALLEN SWEET	4.00									
DIRECTOR, SECRETARY		Х		Х				0.	0.	0.
(10) MS. CHRISTINE BAGLEY	2.00									
DIRECTOR		Х						0.	0.	0.
(11) MR. ADAM GORDON	2.00									
DIRECTOR		Х						0.	0.	0.
(12) DR. EQUILLA LUKE	2.00									•
DIRECTOR		Х						0.	0.	0.
(13) MS. JESSICA RIPPER	2.00									•
DIRECTOR		Х						0.	0.	0.
(14) RT. REV. CATHERINE DOWDLE	2.00									•
DIRECTOR		Х						0.	0.	0.
(15) MR. ROBERT HULTERSTROM	2.00									•
DIRECTOR		Х						0.	0.	0.
(16) MS. JOAN L. HUCK	2.00							_	•	<b>^</b>
DIRECTOR		Х						0.	0.	0.
(17) MR. DOUGLAS FREMDLING	2.00								<u>^</u>	<u>^</u>
DIRECTOR		Х						0.	0.	0.
032007 12-23-20										Form <b>990</b> (2020)

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Part VII       Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued).       (A)         Name and thie       Average hours for veck       Average hours for related standards.       (D)       (E)       (F)         Name and thie       Average hours for related standards.       (D)       (E)       (F)       (F)         Name and thie       hours for related standards.       (D)       (F)       (F)       (F)         (Id) MS. JUDY JERSTAD CARTER       2.00       X       0.0       0.0       0.0         (Id) MS. JUDY JERSTAD CARTER       2.00       X       0.0       0.0       0.0         (Id) MS. JUDY JERSTAD CARTER       2.00       X       0.0       0.0       0.0         (Id) MS. ON WERKICK       2.00       X       0.0       0.0       0.0         (Id) MS. TOM MERKICK       2.00       X       0.0       0.0       0.0         (Id) MS. TOM MERKICK       2.00       X       0.0       0.0       0.0         (Id) MS. TOM MERKICK       2.00       X       0.0       0.0       0.0         (Id) MS. ANRINA TROMPSON       2.00       X       0.0       0.0       0.0         (Id) MS. ANRINA TROMPSON       2.00       X <t< th=""><th>Form</th><th>990 (2020) EPISCOPAI</th><th></th><th>III</th><th>Ϋ́</th><th>SE</th><th>RV</th><th>/IC</th><th>ΕS</th><th>5</th><th>95-19</th><th>9452</th><th>256</th><th>Pag</th><th>e <b>8</b></th></t<>	Form	990 (2020) EPISCOPAI		III	Ϋ́	SE	RV	/IC	ΕS	5	95-19	9452	256	Pag	e <b>8</b>
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Insure part     (bas and the week (list any related in the compensation organizations)     (bas any related in the compensation compensation (w2/1099 MISC)     (bas any compensation compensation (w2/1099 MISC)     (compensation compensation (w2/1099 MISC)     (compensation compensation (w2/1090 MISC)     (compensation compensation (w2/1090 MISC)     (compensation compensation (w2/1090 MISC)     (compensation compensation (w2/1090 MISC)     (compensation comp		(A)									(E)			(F)	
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(ite tarry hours for related organization (W2/1099-MISC)       iter for (W2/1099-MISC)       compensation (W2/1099-MISC)         (15) MS, JUDY JERSTAD CARTER       2.00       X       0.0       0.0         DIRECTOR       X       0.0       0.0       0.0         (19) MS, SANDRA HUBRTA       2.000       X       0.0       0.0       0.0         DIRECTOR       X       0.0       0.0       0.0       0.0         DIRECTOR       2.000       X       0.0       0.0       0.0       0.0         DIRECTOR       2.000       X       0.0       0.0       0.0       0.0         DIRECTOR       2.000       X       0.0       0.0       0.0       0.0         C210 MS, KATEINA TRIMPSON       2.000       X       0.0       0.0       0.0       0.0         DIRECTOR       X       0.0       0.0       0.0       0.0       0.0       0.0         Comparization       X       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0       0.0			1 .							· ·	•				
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(22) MS. LOU ANN FITCH       2.00       X       0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.	(21)	MS. KATRINA THOMPSON	2.00												
DIRECTOR (THRU 7/20)       X       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.	DIRE	CTOR		Х						0.		0.		(	<u>).</u>
1b       Subtotal <ul> <li>A</li> <li>A</li> <li>Cotal from continuation sheets to Part VII, Section A</li> <li>Cotal fadilines to and 1c)</li> <li>A</li> <li>A</li> <li>A</li> <li>Cotal fadilines to and 1c)</li> <li>A</li> <li>B</li> <li>B</li> <li>B</li> <li>B</li> <li>B</li> <li>B</li> <li>B</li> <li>B</li> <li>B</li> <li>Complete Schedule J for such individual for services for mericle or an individual for services for mericle or an individual for services for mericle or anor individual for services for mericle or anor an unel</li></ul>	(22)	MS. LOU ANN FITCH	2.00												_
c       Total from continuation sheets to Part VII, Section A       ▶       0.0000       0.0000         d       Total (add lines 1b and 1c)       ▶       424,523.00.45,215.         2       Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization       3         3       Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual       3       X         4       For any individual listed on line 1a, is the sum of reportable compensation and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services       5       X         Section B. Independent Contractors       1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (C)       Compensation         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (B)       (C)         0       Name and business address	DIRE	CTOR (THRU 7/20)		Х						0.		0.		(	) <u>.</u>
c       Total from continuation sheets to Part VII, Section A       ▶       0.0000       0.0000         d       Total (add lines 1b and 1c)       ▶       424,523.00.45,215.         2       Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization       3         3       Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual       3       X         4       For any individual listed on line 1a, is the sum of reportable compensation and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services       5       X         Section B. Independent Contractors       1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (C)       Compensation         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (B)       (C)         0       Name and business address															
c       Total from continuation sheets to Part VII, Section A       ▶       0.0000       0.0000         d       Total (add lines 1b and 1c)       ▶       424,523.00.45,215.         2       Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization       3         3       Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual       3       X         4       For any individual listed on line 1a, is the sum of reportable compensation and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services       5       X         Section B. Independent Contractors       1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (C)       Compensation         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (B)       (C)         0       Name and business address															
c       Total from continuation sheets to Part VII, Section A       ▶       0.0000       0.0000         d       Total (add lines 1b and 1c)       ▶       424,523.00.45,215.         2       Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization       3         3       Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual       3       X         4       For any individual listed on line 1a, is the sum of reportable compensation and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services       5       X         Section B. Independent Contractors       1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (C)       Compensation         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (B)       (C)         0       Name and business address															
c       Total from continuation sheets to Part VII, Section A       ▶       0.0000       0.0000         d       Total (add lines 1b and 1c)       ▶       424,523.00.45,215.         2       Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization       3         3       Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual       3       X         4       For any individual listed on line 1a, is the sum of reportable compensation and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services       5       X         Section B. Independent Contractors       1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (C)       Compensation         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (B)       (C)         0       Name and business address															
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d Total (add lines 1b and 1c)       ▲ 424,523.       0.       45,215.         2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▲       3         3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If 'Yes,'' complete Schedule J for such individual       3       X         4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes,'' complete Schedule J for such individual       4       X         5 Did any person listed on line 1a receive or accrue compensation from many unrelated organization? If ''Yes,'' complete Schedule J for such person       4       X         5 Section B. Independent Contractors       1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (B)       (C)         ADP, LLC       PO       Description of services       126,957.         PO BOX 31001-1874, PASADENA, CA 91110       PAYROLL SERVICES       126,957.         CLEANNET SAN DIEGO, 5694 MISSION CENTER       JANITORIAL SERVICES       125,577.         JOHNSON & JENNINGS, INC., 3870 MURPHY       REPAIRS &       125,577.													45		_
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compensation from the organization       3         Yes       No         3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual       3       X         4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual       4       X         5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person       4       X         Section B. Independent Contractors         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (A)       (B)       (C)         Complete Schedule J for Such person         ADP, LLC         PO BOX 31001–1874, PASADENA, CA 91110       PAYROLL SERVICES       126,957.         PO BOX 31001–1874, PASADENA, CA 91110       PAYROLL SERVICES       126,957.         CLEANNET SAN DIEGO, 5694 MISSION CENTER         RD. #377, SAN DIEGO, CA 92108       JANITOR	d												45	,21	<u>.</u>
3       Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual       3       X         4       For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes." complete Schedule J for such person       4       X         5       Section B. Independent Contractors       5       X         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (B)       (C)         ADP, LLC       (A)       (B)       (C)       Compensation         PO BOX 31001-1874, PASADENA, CA 91110       PAYROLL SERVICES       126,957.         CLEANNET SAN DIEGO, 5694 MISSION CENTER       JANITORIAL SERVICES       125,577.         JOHNSON & JENNINGS, INC., 3870 MURPHY       REPAIRS &       125,577.	2		ot limited to th	ose	liste	d ab	oove	e) wh	o re	eceived more than \$100,	000 of reportable	•			~
3       Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual       3       X         4       For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services       5       X         Section B. Independent Contractors       5       X         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (B)       (C)         Name and business address       Description of services       126,957.         ADP, LLC       PO       BOX 31001–1874, PASADENA, CA 91110       PAYROLL SERVICES       126,957.         CLEANNET SAN DIEGO, 5694 MISSION CENTER       JANITORIAL SERVICES       125,577.         JOHNSON & JENNINGS, INC., 3870 MURPHY       REPAIRS &       125,577.		compensation from the organization													3
line 1a? /f "Yes," complete Schedule J for such individual       3       X         4       For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? /f "Yes," complete Schedule J for such individual       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? /f "Yes," complete Schedule J for such person       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? /f "Yes," complete Schedule J for such person       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services       5       X         5       External Contractors       5       X         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (B)       (C)         ADP , LLC       Description of services       126,957.         PO BOX 31001-1874 , PASADENA , CA 91110       PAYROLL SERVICES       126,957.         CLEANNET SAN DIEGO , 5694 MISSION CENTER       JANITORIAL SERVICES       125,577. <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>ſ</td><td></td><td>Yes</td><td>10</td></t<>												ſ		Yes	10
4       For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If</i> "Yes," <i>complete Schedule J for such individual</i> 4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If</i> "Yes," <i>complete Schedule J for such person</i> 4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services       5       X         Section B. Independent Contractors         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (A)       (B)       (C)         Name and business address       Description of services       126,957.         ADP, LLC       PO       BOX 31001–1874, PASADENA, CA 91110       PAYROLL SERVICES       126,957.         CLEANNET SAN DIEGO, 5694 MISSION CENTER       JANITORIAL SERVICES       125,577.         JOHNSON & JENNINGS, INC., 3870 MURPHY       REPAIRS &       125,577.	3	• •			•	•			Ŭ						
and related organizations greater than \$150,000?       If "Yes," complete Schedule J for such individual       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services       5       X         5       Section B. Independent Contractors       5       X         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       6       (C)         Name and business address       Description of services       Compensation         ADP, LLC       PO       BOX 31001–1874, PASADENA, CA 91110       PAYROLL SERVICES       126,957.         CLEANNET SAN DIEGO, 5694 MISSION CENTER       JANITORIAL SERVICES       125,577.         JOHNSON & JENNINGS, INC., 3870 MURPHY       REPAIRS &       125,577.													3		<u>x</u>
5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If</i> "Yes," <i>complete Schedule J for such person</i> 5       X         Section B. Independent Contractors         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (A)       (B)       (C)         0       Name and business address       Description of services       Compensation         ADP, LLC       Description of services       126,957.         PO BOX 31001-1874, PASADENA, CA 91110       PAYROLL SERVICES       126,957.         CLEANNET SAN DIEGO, 5694 MISSION CENTER       JANITORIAL SERVICES       125,577.         JOHNSON & JENNINGS, INC., 3870 MURPHY       REPAIRS &       125,577.	4														
rendered to the organization? If "Yes," complete Schedule J for such person       5       X         Section B. Independent Contractors         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (A)       (B)       (C)         0       Name and business address       Description of services       Compensation         ADP, LLC       Description of services       126,957.         CLEANNET SAN DIEGO, 5694 MISSION CENTER       DANITORIAL SERVICES       126,957.         RD. #377, SAN DIEGO, CA 92108       JANITORIAL SERVICES       125,577.         JOHNSON & JENNINGS, INC., 3870 MURPHY       REPAIRS &       125,577.	_		,		'							····	4	<u> </u>	
Section B. Independent Contractors         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.         (A)       (B)       (C)         Name and business address       Description of services       Compensation         ADP, LLC       (B)       (C)       Compensation         PO       BOX 31001–1874, PASADENA, CA 91110       PAYROLL SERVICES       126,957.         CLEANNET SAN DIEGO, 5694 MISSION CENTER       Integer the services       125,577.         RD. #377, SAN DIEGO, CA 92108       JANITORIAL SERVICES       125,577.         JOHNSON & JENNINGS, INC., 3870 MURPHY       REPAIRS &       125,577.	5	• •	-				-			-			_		77
1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.         (A)       (B)       (C)         Name and business address       Description of services       Compensation         ADP, LLC       Description of services       126,957.         CLEANNET SAN DIEGO, 5694 MISSION CENTER       DANITORIAL SERVICES       126,957.         RD. #377, SAN DIEGO, CA 92108       JANITORIAL SERVICES       125,577.         JOHNSON & JENNINGS, INC., 3870 MURPHY       REPAIRS &       125,577.	Cast		plete Schedule	e J f	or sı	ıch i	pers	son .					5	4	<u> </u>
the organization. Report compensation for the calendar year ending with or within the organization's tax year.(A)(B)(C)Name and business addressDescription of servicesCompensationADP, LLCDescription of services126,957.PO BOX 31001-1874, PASADENA, CA 91110PAYROLL SERVICES126,957.CLEANNET SAN DIEGO, 5694 MISSION CENTERJANITORIAL SERVICES125,577.RD. #377, SAN DIEGO, CA 92108JANITORIAL SERVICES125,577.JOHNSON & JENNINGS, INC., 3870 MURPHYREPAIRS &125,577.		•									100.000 (		. ,		
(A) Name and business address(B) Description of services(C) CompensationADP, LLC PO BOX 31001-1874, PASADENA, CA 91110PAYROLL SERVICES126,957.CLEANNET SAN DIEGO, 5694 MISSION CENTER RD. #377, SAN DIEGO, CA 92108JANITORIAL SERVICES125,577.JOHNSON & JENNINGS, INC., 3870 MURPHYREPAIRS &125,577.	1	. , ,	•	•							•	pensat	ion from	n	
Name and business addressDescription of servicesCompensationADP, LLCPO BOX 31001-1874, PASADENA, CA 91110PAYROLL SERVICES126,957.CLEANNET SAN DIEGO, 5694 MISSION CENTERJANITORIAL SERVICES125,577.RD. #377, SAN DIEGO, CA 92108JANITORIAL SERVICES125,577.JOHNSON & JENNINGS, INC., 3870 MURPHYREPAIRS &125,577.			ine calendar ye	ear e	enair	ng w		or wi	tnin		ear.		(0)		—
ADP, LLC PO BOX 31001-1874, PASADENA, CA 91110 CLEANNET SAN DIEGO, 5694 MISSION CENTER RD. #377, SAN DIEGO, CA 92108 JOHNSON & JENNINGS, INC., 3870 MURPHY REPAIRS &		.,	address								ervices	C			
POBOX 31001-1874, PASADENA, CA 91110PAYROLL SERVICES126,957.CLEANNET SAN DIEGO, 5694 MISSION CENTER RD. #377, SAN DIEGO, CA 92108JANITORIAL SERVICES125,577.JOHNSON & JENNINGS, INC., 3870 MURPHYREPAIRS &125,577.			dddrooo							Beschption of a			ompen	Sation	—
CLEANNET SAN DIEGO, 5694 MISSION CENTER RD. #377, SAN DIEGO, CA 92108JANITORIAL SERVICES125,577.JOHNSON & JENNINGS, INC., 3870 MURPHYREPAIRS &			מס גאי	01	11	Λ				DAVDOLL CEDU	TORS		126	951	7
RD. #377, SAN DIEGO, CA 92108 JANITORIAL SERVICES 125,577. JOHNSON & JENNINGS, INC., 3870 MURPHY REPAIRS &							D		_	INIKOLL SERV.			120	, , , , ,	· •
JOHNSON & JENNINGS, INC., 3870 MURPHY REPAIRS &				C	LIN	113.	IV.			TANTTOPTAL G	FRUTCES		125	57	7
				TTD	рп	v			_		GRVICES		123	, 57	/ •
CANTON ND: #110, DAN DIEGO, CA 92123 MAINTENANCE FOR CERR 107, 520.						-							107	326	5
		TON RD. #110, BAN DIE	10, CA	<u> </u>	25				_	MAINIDINANCE .			107	, 520	<u>.</u>
									_						
2 Total number of independent contractors (including but not limited to those listed above) who received more than	2	Total number of independent contractors (iii	ncluding but p	nt lir	niter	1 to	thor	se lie	ted	above) who received m	ore than				
\$100,000 of compensation from the organization $\blacktriangleright$ 3	-		•	. III				-							
Form 990 (2020)											I		Form 9	<b>90</b> (20	20)

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				SCOPAL C	OM	IUNITY SE	ERVICES		95-1945	256 Page 9
Pa	rt V	/111	Statement of Rev	venue						
			Check if Schedule O c	contains a respo	nse c	r note to any lin	e in this Part VIII			
							<b>(A)</b> Total revenue	(B) Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	<b>(D)</b> Revenue excluded from tax under sections 512 - 514
S S	1	а	Federated campaigns	1a						
ran		b	•• • • • •	1b						
Contributions, Gifts, Grants and Other Similar Amounts		с	Fundraising events			151,115.				
ar /				1d						
s, 0		е	Government grants (contri	ibutions) <b>1e</b>		26,417,739.				
tion sr S		f	All other contributions, gifts, g	grants, and						
Othe			similar amounts not included			606,991.				
onti		g	Noncash contributions included in li				27 175 045			
ō ē		h	Total. Add lines 1a-1f		<u></u>	Business Code	27,175,845.			
	~	_	SERVICE FEES		-	900099	1,247,745.	1,247,745.		
Program Service Revenue	2	a h	HOUSING AND SUPPORTI	VE SERVICES	—	900099	12,774.	12,774.		
Ser		c			-		, •	,		
am ever		d			-					
Be		е			_					
Pre		f	All other program service r	revenue						
		g	Total. Add lines 2a-2f			►	1,260,519.			
	3		Investment income (includ	-						
			other similar amounts)				31,317.			31,317
	4		Income from investment or	•	•	-				
	5		Royalties	(i) Real	 T	(ii) Personal				
	6	_	Cross rests			(II) Personal				
	0	a b	Gross rents Less: rental expenses	6a 6b						
		č	Rental income or (loss)	6c						
			Net rental income or (loss)	· · · ·						
	7		Gross amount from sales of	(i) Securiti		(ii) Other				
			assets other than inventory	<b>7a</b> 411,5	88.					
		b	Less: cost or other basis							
anc			and sales expenses	<b>7b</b> 411,7						
evenue			Gain or (loss)	10	54.					
č			Net gain or (loss)		·····	<b>&gt;</b>	-154.			-154.
Other	8	а	Gross income from fundraisin							
0			including \$1 contributions reported on [							
			Part IV, line 18	,	8a	23,744.				
		b	Less: direct expenses		8b	100,182.				
			Net income or (loss) from f		ts .	<b>&gt;</b>	-76,438.			-76,438
	9	а	Gross income from gaming	g activities. See						
			Part IV, line 19		9a					
			Less: direct expenses		9b					
			Net income or (loss) from g		°	🕨				
	10	а	Gross sales of inventory, le							
		h	and allowances		10a 10b					
			Less: cost of goods sold			<b></b>				
		0	Net income or (loss) from s		<u>y</u>	Business Code				
snc	11	а			ŀ					
scellaneo <u>Revenue</u>		b			-					
evel		С								
Miscellaneous Revenue		d	All other revenue			900099	769.			769.
2			Total. Add lines 11a-11d			<b>&gt;</b>	769.			
	12		Total revenue. See instructio	ns		▶	28,391,858.	1,260,519.	0.	-44,506.
032009	9 12-	-23-	20							Form <b>990</b> (2020

EPISCOPAL COMMUNITY SERVICES Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

#### Check if Schedule O contains a response or note to any line in this Part IX **(D)** Fundraising (C) Management and general expenses (B) (A) Do not include amounts reported on lines 6b, Program service expenses Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 2 596,633. 596,633. individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members 4 5 Compensation of current officers, directors, 265,034. 24,814. 2,862. 292,710. trustees, and key employees 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 16,211,635. 14,678,822. 1,374,314. 158,499. Other salaries and wages 7 8 Pension plan accruals and contributions (include 473,451. 428,686. 40,136. 4,629. section 401(k) and 403(b) employer contributions) 270,824. 2,892,624. 3,194,682. 31,234. Other employee benefits 9 1,281,855. 1,160,655. 108,667. 12,533. 10 Payroll taxes 11 Fees for services (nonemployees): 326,655. 295,769. 27,692. 3,194. Management а 6,829. 6,038. 536. 255. b Legal 98,365. 98,365. Accounting С Lobbying d Professional fundraising services. See Part IV, line 17 е 9,436. 9,436. Investment management fees f Other. (If line 11g amount exceeds 10% of line 25, g 1,655,200. 1,466,492. 130,896. 57,812. column (A) amount, list line 11g expenses on Sch 0.) Advertising and promotion 12 770,379. 618,461. 100,614. 51,304. Office expenses 13 515,921. 456,143. 40,519. 19,259. Information technology 14 Royalties 15 2,802,097. 3,153,949. 337,914. 13,938. 16 Occupancy 7,383. 6,685. 626. 72. 17 Travel Payments of travel or entertainment expenses 18 for any federal, state, or local public officials .... 1,224. 15,590. 13,784. 582. Conferences, conventions, and meetings 19 10,218. 6,700. 3,518. 20 Interest Payments to affiliates 21 232,475. 233,053. 578. Depreciation, depletion, and amortization 22 147,590. 130,489. 11,591. 5,510. 23 Insurance Other expenses. Itemize expenses not covered 24 above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) 23,341. 20,637. 1,833. 871. VEHICLES (INCLUDING FUE а LICENSING FEES 9,911. 8,763. 778. 370. b С d -31,529. 60,698. 5,392. -97,619. All other expenses е 29,003,257. 26,147,685. 2,590,267. 265,305. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

11

032010 12-23-20

Form 990 (2020)

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EPISCOPAL C	COMMUNITY	SERVICES
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		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	2,045,684.	1	2,563,707.
	2	Savings and temporary cash investments		2	15,695.
	3	Pledges and grants receivable, net		3	1,857,384.
	4	Accounts receivable, net		4	
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or $35\%$			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
ts	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
<	9	Prepaid expenses and deferred charges	575,735.	9	341,764.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D10a3,475,8Less: accumulated depreciation10b2,999,2	337.		
	b	Less: accumulated depreciation 10b 2,999,2	243. 584,018. 1,247,591.	10c	476,594. 1,573,435.
	11	Investments - publicly traded securities			1,573,435.
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	654,729.	15	572,682.
	16	Total assets. Add lines 1 through 15 (must equal line 33)		16	7,401,261.
	17	Accounts payable and accrued expenses		17	2,369,049.
	18	Grants payable		18	466,762.
	19	Deferred revenue		19	400,702.
	20	Tax-exempt bond liabilities		20	
	21			21	
ies	22	Loans and other payables to any current or former officer, director,			
Liabilities		trustee, key employee, creator or founder, substantial contributor, or 35%		22	
Lial	00	controlled entity or family member of any of these persons		22	
	23 24	Secured mortgages and notes payable to unrelated third parties	1 110 110	23	1,303,223.
	24 25	Other liabilities (including federal income tax, payables to related third	1,112,1100	24	1,505,225.
	20	parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D		25	
	26	Total liabilities. Add lines 17 through 25	3,170,575.		4,139,034.
		Organizations that follow FASB ASC 958, check here 🕨 🗴			
ses		and complete lines 27, 28, 32, and 33.			
and	27	Net assets without donor restrictions	2,942,889.	27	2,584,268.
Bal	28	Net assets with donor restrictions	C07 /10	28	2,584,268. 677,959.
pd		Organizations that do not follow FASB ASC 958, check here			
Ъ		and complete lines 29 through 33.			
۲ ک	29	Capital stock or trust principal, or current funds		29	
set	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated income, or other funds		31	
*			0 600 004		
ž	32	Total net assets or fund balances	<u>3,630,301</u> . 6,800,876.	32	3,262,227. 7,401,261.

7,401,261. Form **990** (2020)

Form 990 (2020) Part X Balance Sheet

Form	1 990 (2020) EPISCOPAL COMMUNITY SERVICES	95-19	45256	Pag	<sub>ge</sub> 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI	<u></u>			X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	28,391		
2	Total expenses (must equal Part IX, column (A), line 25)	2	29,003		
3	Revenue less expenses. Subtract line 2 from line 1	3	-611		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	3,630		
5	Net unrealized gains (losses) on investments	5	303	3,5'	<u>75.</u>
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-60	),2!	50.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	3,262	2,22	<u>27.</u>
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>			
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		-		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		<b>2</b> a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		<b>2</b> b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	) basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	-			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
	Act and OMB Circular A-133?		<b>3</b> a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		<b>3b</b>		

Form **990** (2020)

SCH	EDU	LE	Α
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Department of the Treasury Internal Revenue Service

(Form	990	or	990-	EZ)
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## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2020
Open to Public Inspection

1

#### Name of the organization

Nam	me of the organization Employer identification number										
	_			UNITY SERVICI					5-1945256		
Pa	rt I	Reason for Public C	Charity Status.	(All organizations must c	omplete th	nis part.) S	ee instruction	s.			
The	organ	ization is not a private found	ation because it is: (I	For lines 1 through 12, cl	heck only	one box.)					
1		A church, convention of chu	urches, or associatio	on of churches described	in sectio	on 170(b)(1	l)(A)(i).				
2		A school described in secti	ion 170(b)(1)(A)(ii). (	Attach Schedule E (Form	n 990 or 99	90-EZ).)					
3		A hospital or a cooperative	hospital service orga	anization described in se	ection 170	)(b)(1)(A)(ii	i).				
4		A medical research organiza	ation operated in co	njunction with a hospital	described	in sectio	n 170(b)(1)(A	)(iii). Enter	the hospital's name,		
		city, and state:									
5		An organization operated for	or the benefit of a co	llege or university owned	or operat	ed by a go	vernmental u	nit describe	ed in		
		section 170(b)(1)(A)(iv). (C	Complete Part II.)								
6		A federal, state, or local gov	vernment or governm	nental unit described in	section 17	70(b)(1)(A)	(v).				
7	X	An organization that normal	lly receives a substa	ntial part of its support fr	om a gove	ernmental	unit or from th	ne general p	public described in		
		section 170(b)(1)(A)(vi). (Complete Part II.)									
8		A community trust describe		(1)(A)(vi). (Complete Par	t II.)						
9		An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college									
		or university or a non-land-g				-		-	-		
		university:		, , , , , , , , , , , , , , , , , , ,			,	0			
10		An organization that normal	Ily receives (1) more	than 33 1/3% of its supp	ort from c	ontributior	ns, membersh	ip fees, and	d gross receipts from		
		activities related to its exem									
		income and unrelated busir							-		
		See section 509(a)(2). (Cor									
11		An organization organized a		ively to test for public sat	ety. See	section 50	)9(a)(4).				
12		An organization organized a	and operated exclusi	vely for the benefit of, to	perform t	he functior	ns of, or to ca	rry out the	purposes of one or		
		more publicly supported or	ganizations describe	d in section 509(a)(1) o	r section	509(a)(2).	See section	509(a)(3).	Check the box in		
		lines 12a through 12d that	describes the type o	f supporting organizatior	and com	plete lines	12e, 12f, and	12g.			
а		<b>Type I.</b> A supporting orga	anization operated, s	upervised, or controlled	by its supp	orted orga	anization(s), t	pically by	giving		
		the supported organization	-	-	• • • •	-					
		organization. You must c									
b		<b>Type II.</b> A supporting orga			ion with it	s supporte	d organizatio	n(s), by hav	ing		
		control or management o					-		-		
		organization(s). You mus			·			5 11			
с		Type III functionally inte			in connect	tion with, a	and functional	ly integrate	d with,		
		its supported organization						, 0			
d		] Type III non-functionally		-				ted organiz	zation(s)		
		that is not functionally int						-			
		requirement (see instructi	•	<b>e</b> ,			•				
е		Check this box if the orga	,	•				II. Type III			
		functionally integrated, or					JI 7 JI	, ,			
f	Ente	er the number of supported o	organizations	, , , , , , , , , , , , , , , , , , , ,	0 0						
		vide the following information	•								
		i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	anization listed ing document?	(v) Amount o	fmonetary	(vi) Amount of other		
		organization		(described on lines 1-10 above (see instructions))	Yes	No	support (see ir	nstructions)	support (see instructions)		
Tota											
LHA	For F	Paperwork Reduction Act N	lotice, see the Instr	uctions for Form 990 or	990-EZ.	032021 01-	25-21 Sche	dule A (For	m 990 or 990-EZ) 2020		

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# Schedule A (Form 990 or 990-EZ) 2020 EPISCOPAL COMMUNITY SERVICES Part II Support Schedule for Organizations Described in Sections 170(II)

95-1945256 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

See	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not						
	include any "unusual grants.")	23076794.	24777884.	26568294.	27366130.	27175845.	128964947
2	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	23076794.	24777884.	26568294.	27366130.	27175845.	128964947
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						128964947
Se	ction B. Total Support	•	•		•	•	•
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7	Amounts from line 4	23076794.	24777884.	26568294.	27366130.	27175845.	128964947
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	35,436.	37,391.	49,772.	39,429.	31,317.	193,345.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on	10,185.	8,902.				19,087.
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	126,230.	26,961.	7,149.	1,300.		162,409.
11	Total support. Add lines 7 through 10						129339788
12	Gross receipts from related activities,	, etc. (see instructio	ons)			12 9	<u>,533,651.</u>
13	First 5 years. If the Form 990 is for the	he organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	01(c)(3)	
_	organization, check this box and sto						
	ction C. Computation of Publ		-			1 1	
	Public support percentage for 2020 (		•	.,,		14	<u>99.71 %</u>
	Public support percentage from 2019					15	99.69 %
<b>16</b> a	<b>33 1/3% support test - 2020.</b> If the				14 is 33 1/3% or m	ore, check this bo	
	stop here. The organization qualifies		•				
b	<b>33 1/3% support test - 2019.</b> If the				l line 15 is 33 1/3%	or more, check th	is box
	and <b>stop here.</b> The organization qua						
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact			-		VI how the organiz	zation
	meets the facts-and-circumstances te	•	•		•		
b	0 10% -facts-and-circumstances test	-					10% or
	more, and if the organization meets the				• •		
40	organization meets the facts-and-circ						
18	Private foundation. If the organization			a, 100, 17a, or 17t		edule A (Form 990	
					3011		ULU-LL/LULU

## Schedule A (Form 990 or 990-EZ) 2020 EPISCOPAL COMMUNITY SERVICES Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support		1				
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2016	(b) 2017	<b>(c)</b> 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for th	e organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	i01(c)(3) organizati	on,
_							
Sec	ction C. Computation of Publi	c Support Per	rcentage			, <u>,</u>	
15	Public support percentage for 2020 (I	ine 8, column (f), d	livided by line 13,	column (f))		15	%
	Public support percentage from 2019					16	%
Sec	ction D. Computation of Inves	tment Income	e Percentage				
17	Investment income percentage for 20	<b>)20</b> (line 10c, colur	mn (f), divided by	ine 13, column (f))		17	%
18	Investment income percentage from a					18	%
<b>1</b> 9a	33 1/3% support tests - 2020. If the	organization did r	not check the box	on line 14, and lin	e 15 is more than 3	3 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box ar	-	•				▶∟
b	33 1/3% support tests - 2019. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check t			▶∟
03202	23 01-25-21		16	5	Sch	edule A (Form 99	0 or 990-EZ) 2020

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### Schedule A (Form 990 or 990-EZ) 2020 EPISCOPAL COMMUNITY SERVICES

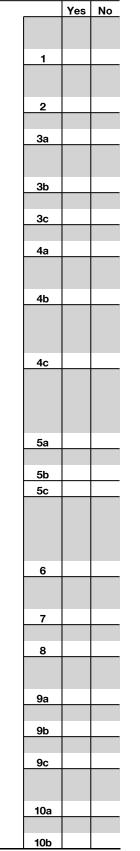
### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If* "Yes." *complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.*
- **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

032024 01-25-21



Schedule A (Form 990 or 990-EZ) 2020

2020.05093 EPISCOPAL COMMUNITY SERVI 606753\_1

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#### Schedule A (Form 990 or 990-EZ) 2020 EPISCOPAL COMMUNITY SERVICES

Pa	rt IV	Supporting Organizations (continued)			<u> </u>
				Yes	No
11	Has th	ne organization accepted a gift or contribution from any of the following persons?			
а		son who directly or indirectly controls, either alone or together with persons described in lines 11b and			
		elow, the governing body of a supported organization?	11a		
b	A fam	ily member of a person described in line 11a above?	11b		
с	A 35%	6 controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail	in Part VI.	11c		
Sec	tion E	3. Type I Supporting Organizations			
				Yes	No
1		e governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
		supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
		ors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) ively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
		ization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	•	orted organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did th	e organization operate for the benefit of any supported organization other than the supported			
	organ	ization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part \	$\prime$ how providing such benefit carried out the purposes of the supported organization(s) that operated,			
<u></u>	super	vised, or controlled the supporting organization.	2		
Sec	tion (	C. Type II Supporting Organizations			
				Yes	No
1		a majority of the organization's directors or trustees during the tax year also a majority of the directors			
		stees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
		nagement of the supporting organization was vested in the same persons that controlled or managed			
800	the su	pported organization(s). D. All Type III Supporting Organizations	1		
Sec					
	<b>B</b> <sup>1</sup> 1 11			Yes	No
1		e organization provide to each of its supported organizations, by the last day of the fifth month of the			
	•	ization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
		(ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
•	•	ization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2		any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	-	ization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
~		ganization maintained a close and continuous working relationship with the supported organization(s).	2		
3		ason of the relationship described in line 2, above, did the organization's supported organizations have a			
	Ũ	cant voice in the organization's investment policies and in directing the use of the organization's			
		ne or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's			
	suppo	orted organizations played in this regard.	3		

## Section E. Type III Functionally Integrated Supporting Organizations

1 <u>Check</u> the box next to the method that the organization used to satisfy the Integral Part Test during the year (	(see instructions).
--------------------------------------------------------------------------------------------------------------------------	---------------------

- a \_\_\_\_ The organization satisfied the Activities Test. Complete line 2 below.
- **b** \_\_\_\_\_ The organization is the parent of each of its supported organizations. *Complete* **line 3** *below.*

c The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instruction supported a governmental entity (see instruction) and the set of
---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

- 2 Activities Test. Answer lines 2a and 2b below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- **3** Parent of Supported Organizations. **Answer lines 3a and 3b below.**

**a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If* "Yes" or "No" provide details in **Part VI.** 

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in* **Part VI** *the role played by the organization in this regard.* 032025 01-25-21

Schedule A (Form 990 or 990-EZ) 2020

2a

2b

3a

3b

Yes No

16480503 146892 606753

2020.05093 EPISCOPAL COMMUNITY SERVI 606753\_1

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Sche	dule A (Form 990 or 990-EZ) 2020 EPISCOPAL COMMUNITY SER	VICE	5	95-1945256 Page 6
	rt V   Type III Non-Functionally Integrated 509(a)(3) Supporting			
1	Check here if the organization satisfied the Integral Part Test as a qualifying	g trust o	n Nov. 20, 1970 ( <i>explain in</i>	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations must		•	·
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
_7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
2	Subtract line 2 from line 1d	0		

	(explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,		
	see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
		-	
8	Minimum Asset Amount (add line 7 to line 6)	8	
	tion C - Distributable Amount	8	Current Year
		8	Current Year
	tion C - Distributable Amount	1	Current Year
Sec <sup>®</sup>	tion C - Distributable Amount Adjusted net income for prior year (from Section A, line 8, column A)	1	Current Year
Sec <sup>-</sup> 1 2	tion C - Distributable Amount Adjusted net income for prior year (from Section A, line 8, column A) Enter 0.85 of line 1.	1 2	Current Year
Sec <sup>-</sup> 1 2 3	tion C - Distributable Amount Adjusted net income for prior year (from Section A, line 8, column A) Enter 0.85 of line 1. Minimum asset amount for prior year (from Section B, line 8, column A)	1 2 3	Current Year
Sec 1 2 3 4	tion C - Distributable Amount Adjusted net income for prior year (from Section A, line 8, column A) Enter 0.85 of line 1. Minimum asset amount for prior year (from Section B, line 8, column A) Enter greater of line 2 or line 3.	1 2 3 4	Current Year
Sec 1 2 3 4 5	tion C - Distributable Amount Adjusted net income for prior year (from Section A, line 8, column A) Enter 0.85 of line 1. Minimum asset amount for prior year (from Section B, line 8, column A) Enter greater of line 2 or line 3. Income tax imposed in prior year	1 2 3 4	Current Year

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2020

032026 01-25-21

#### Schedule A (Form 990 or 990-EZ) 2020 EPISCOPAL COMMUNITY SERVICES

Par	t V Type III Non-Functionally Integrated 509(	a)(3) Supporting Orga	nizations <sub>(continu</sub>	ued)	
Secti	on D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	3	3		
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	e organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2020	ıs	(iii) Distributable Amount for 2020
_1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2020				
a	From 2015				
b	From 2016				
C	From 2017				
d	From 2018				
e	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i	Carryover from 2015 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
C	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j and 4c.				
8	Breakdown of line 7:				
	Excess from 2016				
	Excess from 2017				
	Excess from 2018				
	Excess from 2019				
	Excess from 2020				

Schedule A (Form 990 or 990-EZ) 2020

032027 01-25-21

Schedule A (Form 990 or 990-EZ) 2020 EPISCOPAL COMMUNITY SERVICES Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part VI Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

### SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:

MISCELLANEOUS RE	EVENUE				
2016 AMOUNT: \$	126,230.				
2017 AMOUNT: \$	26,961.				
2018 AMOUNT: \$	7,149.				
2019 AMOUNT: \$	1,300.				
2020 AMOUNT: \$	769.				
032028 01-25-21		21		Schedule A (Form 990 or 9	90-EZ) 2020
480503 146892 606	753 20	020.05093	EPISCOPAL	COMMUNITY SERV	I 606753_1

<sup>16480503 146892 606753</sup> 

## Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Name of the organization

Organization type (check one):

#### \*\* PUBLIC DISCLOSURE COPY \*

## Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Employer identification number

95-194525	56
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EPISCOPAL	COMMUNITY	SERVICES	

Filers of:	Section:
Form 990 or 990-EZ	$\fbox$ 501(c)( 3 ) (enter number) organization
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### **Special Rules**

X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year  $\dots$   $\blacktriangleright$  \$

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

 $\label{eq:LHA} \ \ \mbox{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$ 

Name of organization

Employer identification number

95-1945256

## EPISCOPAL COMMUNITY SERVICES

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if additio	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ <u>21,923,657.</u> 	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
<u>No.</u>	Name, address, and ZIP + 4	Total contributions           -           \$	Type of contribution         Person         Payroll         Noncash         (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		_ \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		- \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		_ \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

023452 11-25-20

16480503 146892 606753

23 2020.05093 EPISCOPAL COMMUNITY SERVI 606753\_1 Name of organization

Employer identification number

95-1945256

EPISCOPAL COMMUNITY SERVICES

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-		\$	
(a) No. irom Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
_			

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Page 3

Name of or	rganization			Employer identification number
	OPAL COMMUNITY SERVICES			95-1945256
Part III	Exclusively religious, charitable, etc., contributi from any one contributor. Complete columns (a completing Part III, enter the total of exclusively religious, Use duplicate copies of Part III if additional	) through (e) and the following line charitable, etc., contributions of <b>\$1,000</b>	entry For ora:	c)(7), (8), or (10) that total more than \$1,000 for the year anizations year. (Enter this info. once.)  \$
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
			·	
-		(e) Transfer of g	gift	
-	Transferee's name, address, ar	nd ZIP + 4	Rela	ationship of transferor to transferee
(-) N-				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
			.	
-		(e) Transfer of	gift	
-	Transferee's name, address, ar	nd ZIP + 4	Rela	ationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
			.	
-		(e) Transfer of	gift	
-	Transferee's name, address, ar	nd ZIP + 4	Rela	ationship of transferor to transferee
()))				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
			·	
-		(e) Transfer of g	gift	
-	Transferee's name, address, ar	nd ZIP + 4	Rela	ationship of transferor to transferee

023454 11-25-20

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

SCHEDULE D	)
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Department of the Treasury

Internal Revenue Service

Part I

## **Supplemental Financial Statements**

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Go to www.irs.gov/Form990 for instructions and the latest information.
------------------------------------------------------------------------



Employer identification number

95-1945256

Name of the organization

#### EPISCOPAL COMMUNITY SERVICES Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the

	organization answered "Yes" on Form 990, Part IV, line 6	6.					
		<b>(a)</b> Donor ad	vised funds	<b>(b)</b> Fur	nds and o	ther accour	nts
1	Total number at end of year						
2	Aggregate value of contributions to (during year)						
3	Aggregate value of grants from (during year)						
4	Aggregate value at end of year						
5	Did the organization inform all donors and donor advisors in wri	ting that the asset	s held in donor advised fu	inds			
	are the organization's property, subject to the organization's ex	clusive legal contro	ol?		[	Yes	No
6	Did the organization inform all grantees, donors, and donor adv	isors in writing tha	t grant funds can be used	l only			
	for charitable purposes and not for the benefit of the donor or d	lonor advisor, or fo	r any other purpose confe	erring			
	impermissible private benefit?					Yes	No
Pa	t II Conservation Easements. Complete if the organ	nization answered	"Yes" on Form 990, Part	V, line 7			
1	Purpose(s) of conservation easements held by the organization	(check all that app	ly).				
	Preservation of land for public use (for example, recreatio	n or education)	Preservation of a his	storically	' importar	nt land area	
	Protection of natural habitat		Preservation of a ce	rtified hi	storic stru	ucture	
	Preservation of open space						
2	Complete lines 2a through 2d if the organization held a qualified	d conservation con	tribution in the form of a o	conserva	tion ease	ment on th	e last
	day of the tax year.				Held at t	he End of the	e Tax Year
а	Total number of conservation easements			2a			
b	Total acreage restricted by conservation easements			2b			
С	Number of conservation easements on a certified historic struct	ture included in (a)		. <u>2c</u>			
d	Number of conservation easements included in (c) acquired after						
	listed in the National Register			2d			
3	Number of conservation easements modified, transferred, release	sed, extinguished,	or terminated by the orga	nization	during th	e tax	
	year ▶						
4	Number of states where property subject to conservation easer						
5	Does the organization have a written policy regarding the period		pection, handling of		_	<b>—</b>	<u> </u>
	violations, and enforcement of the conservation easements it he					Yes	No
6	Staff and volunteer hours devoted to monitoring, inspecting, ha	indling of violations	s, and enforcing conserva	tion ease	ements di	uring the ye	ar
_							
7	Amount of expenses incurred in monitoring, inspecting, handlin	ig of violations, and	enforcing conservation e	easemen	its during	the year	
~							
8	Does each conservation easement reported on line 2(d) above s				Г	<b>N</b>	
•	and section 170(h)(4)(B)(ii)?				L	Yes	└── No
9	In Part XIII, describe how the organization reports conservation balance sheet, and include, if applicable, the text of the footnot		-				
	organization's accounting for conservation easements.	e to the organizatio	on s initalicial statements	inal ues			
Pa	t III Organizations Maintaining Collections of A	rt, Historical 7	reasures, or Other	Simila	r Asset	s.	
	Complete if the organization answered "Yes" on Form 99						
1a	If the organization elected, as permitted under FASB ASC 958,	not to report in its	revenue statement and b	alance s	heet work	s	
	of art, historical treasures, or other similar assets held for public						
	service, provide in Part XIII the text of the footnote to its financia						
b	If the organization elected, as permitted under FASB ASC 958,			ce sheet	t works of		
	art, historical treasures, or other similar assets held for public ex	-					
	provide the following amounts relating to these items:	·		•			
	(i) Revenue included on Form 990, Part VIII, line 1			►	\$		
					\$		
2	If the organization received or held works of art, historical treasu						
	the following amounts required to be reported under FASB ASC						
а	Revenue included on Form 990, Part VIII, line 1	-		►	\$		
	Assets included in Form 990, Part X				\$		
LHA	For Paperwork Reduction Act Notice, see the Instructions for	or Form 990.			Schedul	e D (Form	990) 2020
03205	12-01-20						
		26					

Sche		AL COMMUNI						<u>95-19</u>			age <b>2</b>
Par	t III Organizations Maintaining C	ollections of Ar	t, Histo	orical Tre	easures, o	r Other	r Simila	r Assets	(contir	nued)	
3	Using the organization's acquisition, accessi	on, and other record	s, check	any of the f	following tha	t make si	gnificant ı	use of its		,	
	collection items (check all that apply):										
а	Public exhibition	d	I 🗌 I	Loan or exc	hange progra	am					
b	Scholarly research	е									
с	Preservation for future generations										
4	Provide a description of the organization's co	ollections and explair	how the	ey further th	ne organizatio	on's exen	npt purpo	se in Part	XIII.		
5	During the year, did the organization solicit o			•	-						
	to be sold to raise funds rather than to be ma								Yes		No
Par	t IV Escrow and Custodial Arran							). Part IV. I	 ine 9. or		
	reported an amount on Form 990, Pa			5				, , ,			
1a	Is the organization an agent, trustee, custodi	ian or other intermed	iary for c	ontribution	s or other as	sets not i	included				
	on Form 990, Part X?								Yes		No
b	If "Yes," explain the arrangement in Part XIII								_		_
	5	i i	5						Amoun	ł	
с	Beginning balance						1c				
	Additions during the year										
	Distributions during the year										
f	Ending balance						. 1f				
	Did the organization include an amount on F						· – – –		Yes		No
	If "Yes," explain the arrangement in Part XIII.							······			j
Par							10.				_
	· ·	(a) Current year		rior year	(c) Two yea			/ears back	(e) Four	vears	back
1a	Beginning of year balance										
b	Contributions										
с	Net investment earnings, gains, and losses										
d	Grants or scholarships										
	Other expenditures for facilities										
•	and programs										
f	Administrative expenses										
g 2	End of year balance Provide the estimated percentage of the curr	rent year and balance	line 1a	column (a)	)) held as:						
	Board designated or quasi-endowment	•	e (inte Tg %	, column (a)							
a b	Permanent endowment										
		<sup>70</sup>									
с	· · · · · · · · · · · · · · · · · · ·										
20	The percentages on lines 2a, 2b, and 2c sho Are there endowment funds not in the posse		tion that	ore held or	ad administa	rad far th	o organiz	otion			
38		ssion of the organiza	uon mai	. are neio ar	iu auministei	rea for th	e organiza	ation	ſ	Yes	No
	by:								0-(1)	res	No
	(i) Unrelated organizations								3a(i)		
<b>L</b>	(ii) Related organizations								3a(ii)		
D	If "Yes" on line 3a(ii), are the related organiza								3b		
Par	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipm		wment it	unas.							
	Complete if the organization answere		) Dart IV	line 11a S	ee Form 000	Dart X	line 10				
	Description of property	(a) Cost or o			or other		ccumulate	ad I	(d) Boo	k volu	
	Description of property	basis (investr			(other)		preciation		( <b>u</b> ) B00	valu	e
<b>1</b> a	Land		,		. ,						
	Buildings										
	Leasehold improvements			2,36	8,881.	2,(	044,0	68.	324	1,8	13.
	Equipment				6,500.		747,6			8,8	
	Other				0,456.		207,4			2,9	
	. Add lines 1a through 1e. (Column (d) must e		X colum		-		-			6,5	
		iquari onni 000, i alt.			<u></u>						

Schedule D (Form 990) 2020

Schedule D (Form 990) 2020 EPISCOPAL COMMUNITY SERVIC	$\mathbf{ES}$
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#### Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) 🕨		

#### Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

#### Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) DEPOSITS	123,133.
(2) CHARITABLE REMAINDER TRUSTS	449,549.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990. Part X. col. (B) line 15.)	<b> ▶</b> 572,682.
Part X Other Liabilities.	
Openaleta if the experimetion ensurement IV/anil on Forms 000, Dart IV/ line 11, and 11, OpenForms 000, Dart	
Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part	X, line 25.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part           1.         (a) Description of liability	X, line 25. (b) Book value
(a) Description of liability	
1.     (a) Description of liability	
1.     (a) Description of liability       (1) Federal income taxes	
1.     (a) Description of liability       (1) Federal income taxes       (2)	
1.     (a) Description of liability       (1) Federal income taxes       (2)       (3)	
1.     (a) Description of liability       (1) Federal income taxes       (2)       (3)       (4)	
1.         (a) Description of liability           (1) Federal income taxes         (2)           (2)         (3)           (4)         (5)	
1.       (a) Description of liability         (1) Federal income taxes       (2)         (3)       (4)         (5)       (6)	
1.       (a) Description of liability         (1) Federal income taxes       (2)         (3)       (4)         (5)       (6)         (7)       (7)	

Iotal. (Column (b) must equal Form 990, Part X, col. (B) line 25.) .....

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

ded in Part XIII ... X

Schedule D (Form 990) 2020

032053 12-01-20

Sche	dule D (Form 990) 2020 EPISCOPAL COMMUNITY SERVI				1945256 Page 4
Pa	t XI Reconciliation of Revenue per Audited Financial Staten	nents With I	Revenue per Ret	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 1	2a.			
1	Total revenue, gains, and other support per audited financial statements			1	28,733,251.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	303,575.		
b	Donated services and use of facilities	2b	7,322.		
с	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)		39,932.		
е	Add lines 2a through 2d			2e	350,829.
3	Subtract line 2e from line 1			3	28,382,422.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	9,436.		
b	Other (Describe in Part XIII.)	4b			
с	Add lines <b>4a</b> and <b>4b</b>			4c	9,436.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	28,391,858.
	Total Tevende: 7 de lines e and ter (This must equal Form 330, Fait 1, line 12.)				
	t XII Reconciliation of Expenses per Audited Financial State	ments With	Expenses per R	etur	n.
	tt XII Reconciliation of Expenses per Audited Financial State Complete if the organization answered "Yes" on Form 990, Part IV, line 1	ments With	Expenses per R	etur	n.
	t XII Reconciliation of Expenses per Audited Financial State	ments With 2a.	Expenses per R	etur	n.
Pa	<b>Complete if the organization answered</b> "Yes" on Form 990, Part IV, line 1	ments With 2a.	Expenses per R		n.
Pa 1	<b>t XII</b> Reconciliation of Expenses per Audited Financial State         Complete if the organization answered "Yes" on Form 990, Part IV, line 1         Total expenses and losses per audited financial statements	2a.	Expenses per R		n.
Pa 1 2	<b>t XII</b> Reconciliation of Expenses per Audited Financial State         Complete if the organization answered "Yes" on Form 990, Part IV, line 1         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:	2a	Expenses per R		n.
Pa 1 2 a	<b>t XII Reconciliation of Expenses per Audited Financial State</b> Complete if the organization answered "Yes" on Form 990, Part IV, line 1         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments	2a.            2a            2a            2a            2a	Expenses per R		n.
Pa 1 2 a b	<b>t XII Reconciliation of Expenses per Audited Financial State</b> Complete if the organization answered "Yes" on Form 990, Part IV, line 1         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities	2a.            2a            2a            2a            2b            2c	Expenses per R		n. 29,101,325.
Pa 1 2 a b	<b>t XII</b> Reconciliation of Expenses per Audited Financial State         Complete if the organization answered "Yes" on Form 990, Part IV, line 1         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)	2a.           2a.           2b           2c           2c           2d	Expenses per R 7,322. 100,182.		n. 29,101,325. 107,504.
Pa 1 2 b c d	t XII       Reconciliation of Expenses per Audited Financial State         Complete if the organization answered "Yes" on Form 990, Part IV, line 1         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d	2a.           2a.           2b           2c           2c           2d	Expenses per R 7,322. 100,182.	1	n. 29,101,325.
Pa 1 2 a b c d e	<b>t XII</b> Reconciliation of Expenses per Audited Financial State         Complete if the organization answered "Yes" on Form 990, Part IV, line 1         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)	2a.           2a.           2b           2c           2c           2d	Expenses per R 7,322. 100,182.	1 2e	n. 29,101,325. 107,504.
Pa 1 2 b c d 3	<b>t XII</b> Reconciliation of Expenses per Audited Financial State         Complete if the organization answered "Yes" on Form 990, Part IV, line 1         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1	2a.           2a.           2b           2c           2d	Expenses per R 7,322. 100,182.	1 2e	n. 29,101,325. 107,504.
Pa 1 2 3 4	<b>t XII</b> Reconciliation of Expenses per Audited Financial State         Complete if the organization answered "Yes" on Form 990, Part IV, line 1         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:	2a.       2a.       2b       2c       2d	Expenses per R 7,322. 100,182.	1 2e	n. 29,101,325. 107,504. 28,993,821.
Pa 1 2 3 4	<b>t XII Reconciliation of Expenses per Audited Financial State</b> Complete if the organization answered "Yes" on Form 990, Part IV, line 1         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:         Investment expenses not included on Form 990, Part VIII, line 7b	2a.           2a.           2b           2b           2c           2d	Expenses per R 7,322. 100,182. 9,436.	1 2e	n. <u>29,101,325.</u> <u>107,504.</u> <u>28,993,821.</u> 9,436.
Pa 1 2 a b c d e 3 4 a b c 5	t XII       Reconciliation of Expenses per Audited Financial State         Complete if the organization answered "Yes" on Form 990, Part IV, line 1         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:         Investment expenses not included on Form 990, Part VIII, line 7b         Other (Describe in Part XIII.)	2a.         2a.         2b         2b         2c         2d         2d         4a         4b	Expenses per R 7,322. 100,182. 9,436.	1 2e 3	n. 29,101,325. 107,504. 28,993,821.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

ECS IS EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL
REVENUE CODE AND SECTION 23701(D) OF THE CALIFORNIA REVENUE AND TAXATION
CODE. ECS MAY BE SUBJECT TO FEDERAL OR STATE INCOME TAXES ON UNRELATED
BUSINESS INCOME. FOR EACH OF THE YEARS ENDED JUNE 30, 2021 AND 2020, NO
PROVISION FOR SUCH TAXES IS REQUIRED. ECS HAD NO UNRECOGNIZED TAX BENEFITS
OR LIABILITIES AS OF JUNE 30, 2021 AND 2020. ECS FILES AN EXEMPT
ORGANIZATION RETURN IN THE UNITED STATES FEDERAL JURISDICTION AND WITH THE
FRANCHISE TAX BOARD IN THE STATE OF CALIFORNIA.

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### PART XI, LINE 2D - OTHER ADJUSTMENTS:

### CHANGE IN CHARITABLE REMAINDER TRUST

- 60 , 250 . Schedule D (Form 990) 2020

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Schedule D (Form 990) 2020 EPISCOPAL COMMUNITY SERVICES	95-1945256 Page 5
Part XIII Supplemental Information (continued)	
SPECIAL EVENTS EXPENSES	100,182.
TOTAL TO SCHEDULE D, PART XI, LINE 2D	39,932.
TOTAL TO SCHEDULE D, PART XI, LINE 2D	
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
SPECIAL EVENTS EXPENSES	100,182.
	Schedule D (Form 990) 2020

032055 12-01-20

SCHEDULE G	CHEDULE G Supplemental Information Regarding Fundraising or Gaming Activities OMB No. 1545-004							OMB No. 1545-0047
(Form 990 or 990-EZ)	Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.							2020
Department of the Treasury		Attach to Form 990						Open to Public
Internal Revenue Service Name of the organizatior		to www.irs.gov/Form990 for instr	uction	s and	the latest informati	on.	Employer id	Inspection entification number
	EPISCOP	AL COMMUNITY SERVI					95-1945	5256
	ing Activities. complete this part	Complete if the organization answe	ered "Y	es" or	n Form 990, Part IV, I	ine 1	7. Form 990-E2	Z filers are not
· · ·	· · ·	ed funds through any of the followin	a activ	ities. (	Check all that apply.			
a 📃 Mail solicitat	-		-		overnment grants			
<b>b</b> Internet and	email solicitations	s <b>f</b> Solicita	tion of	gover	nment grants			
c 🔄 Phone solici	tations	g 🔛 Special	fundra	ising	events			
d In-person so								
		or oral agreement with any individual				tees,		
		art VII) or entity in connection with p /iduals or entities (fundraisers) pursu			•	ha fur	Ye	
compensated at le	0	( )1		agreer	nents under which ti			e
			(;;;)	Did		60	Amount paid	
(i) Name and addres		(ii) Activity	(iii) fundr have ci	aiser	(iv) Gross receipts	tò (c	or retained by)	(vi) Amount paid to (or retained by)
or entity (func	Iraiser)		or con contribu	trol of	from activity		fundraiser ted in col. (i)	organization
			Yes	No				
								· · · · · · · · · · · · · · · · · · ·
				<b>•</b>		<u> </u>		
<ol> <li>List all states in whit or licensing.</li> </ol>	ch the organizatio	n is registered or licensed to solicit o	contrib	utions	or has been notified	it is e	exempt from re	egistration
HA For Paperwork P	aduction Act Not	ice, see the Instructions for Form 9	900 or 1	000 F	7	Scho	dule C (Earm	990 or 990-EZ) 2020
	Suction ACT NOT	see the instructions for Form s	00 00	330-E	. <b>L</b> .	June		550 UI 550-EZ) 2020

032081 11-25-20

### Schedule G (Form 990 or 990-EZ) 2020 EPISCOPAL COMMUNITY SERVICES

95-1945256 Page 2

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990 F7 lines 1 and 6b. List events with gross receipts greater than \$5,000

		of fundraising event contributions and gr	Uss income on Form 990-	EZ, III les Tarlu OD. List e	vents with gross receip	s greater than \$5,000.
			(a) Event #1 MAKING	<b>(b)</b> Event #2	(c) Other events NONE	(d) Total events (add col. (a) through
			MIRACLES GAL (event type)	(event type)	(total number)	col. <b>(c)</b> )
an			(event type)	(event type)	(total humber)	
Revenue	1	Gross receipts	174,859.			174,859.
	2	Less: Contributions	151,115.			151,115.
	3	Gross income (line 1 minus line 2)	23,744.			23,744.
	4	Cash prizes				
ő	5	Noncash prizes				
Direct Expenses	6	Rent/facility costs				
rect Ex	7	Food and beverages	72,470.			72,470.
ā		Entertainment				
	9	Other direct expenses				27,712.
	-	Direct expense summary. Add lines 4 through		II	•	100,182.
		Net income summary. Subtract line 10 from I	( )			-76,438.
e		\$15,000 on Form 990-EZ, line 6a.	(a) Bingo	<b>(b)</b> Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add
Revenue				nundovbroðressive nundo		col. (a) through col. (c)
_	1	Gross revenue				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	│	└── Yes % └── No	└── Yes % └── No	
- 1		Volunteer labor				
	7	Direct expense summary. Add lines 2 through			►	
	7 8		n 5 in column (d)			
	8	Direct expense summary. Add lines 2 throug Net gaming income summary. Subtract line 7	n 5 in column (d)		►	
	8 En	Direct expense summary. Add lines 2 throug Net gaming income summary. Subtract line 7 ter the state(s) in which the organization condu	n 5 in column (d) 7 from line 1, column (d) ucts gaming activities:		<b>&gt;</b>	
а	8 En	Direct expense summary. Add lines 2 throug Net gaming income summary. Subtract line 7	n 5 in column (d) <u>' from line 1, column (d)</u> ucts gaming activities: ctivities in each of these s	states?	<b>&gt;</b>	Yes No
a b	8 En Ist	Direct expense summary. Add lines 2 throug <u>Net gaming income summary. Subtract line 7</u> ter the state(s) in which the organization condu- the organization licensed to conduct gaming a No," explain:	n 5 in column (d) 7 from line 1, column (d) ucts gaming activities: ctivities in each of these s	states?	····· •	
a b 0a	En: 1 Is 1 0 If " 	Direct expense summary. Add lines 2 through Net gaming income summary. Subtract line 7 ter the state(s) in which the organization condu- the organization licensed to conduct gaming a	n 5 in column (d) 7 from line 1, column (d) ucts gaming activities: ctivities in each of these s evoked, suspended, or te	states? rminated during the tax y	····· •	
a b Da	En: 1 Is 1 0 If " 	Direct expense summary. Add lines 2 throug <u>Net gaming income summary. Subtract line 7</u> ter the state(s) in which the organization conduct the organization licensed to conduct gaming and No," explain: ere any of the organization's gaming licenses re-	n 5 in column (d) 7 from line 1, column (d) ucts gaming activities: ctivities in each of these s evoked, suspended, or te	states? rminated during the tax y	····· •	

Sch	edule G (Form 990 or 990-EZ) 2020 EPISCOPAL COMMUNITY SERVICES 95	-1945256	Page 3
11	Does the organization conduct gaming activities with nonmembers?		No
	to administer charitable gaming?	Yes	No No
	Indicate the percentage of gaming activity conducted in:		0/
	n The organization's facility An outside facility		<u>%</u>
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:	. 100	/0
	Name		
	Address		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	No No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶\$		
c	If "Yes," enter name and address of the third party:		
	Name		
	Address		
16	Gaming manager information:		
	Name		
	Gaming manager compensation 🕨 \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
	<ul> <li>Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?</li> <li>Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the</li> </ul>	Yes	🗌 No
	organization's own exempt activities during the tax year 🕨 \$		
Pa	<b>TEXTIV</b> Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	Part III, lines 9, 9	9b, 10b,
0320	83 11-25-20 Schedule G (F	orm 990 or 990	-EZ) 2020
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Schedule G (Form 9		EPISCOPAL		SERVICES
Part IV Supp	lemental Infor	mation (continued)	)	


Schedule G (Form 990 or 990-EZ)

SCHEDU	JLE I		G	ants and Oth	er Assistan	ce to Organ	izations,		OMB No. 1545-0047
(Form 99	m 990) Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.								
									2020 Open to Public
Internal Revenue Service Go to www.irs.gov/Form990 for the latest information.									Inspection
Name of	the organization	ISCOPAL	COMMUNIT	Y SERVICES					Employer identification number 95-1945256
Part I	General Information								
<b>1</b> Do	bes the organization main	tain records t	o substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or assis	stance, and the select	ion
cri	teria used to award the g	rants or assis	stance?						X Yes No
<b>2</b> De	scribe in Part IV the orga	nization's pro	cedures for monite	oring the use of grant	funds in the United	d States.			
Part II				ations and Domestic			anization answered "Y	'es" on Form 990, Par	t IV, line 21, for any
				be duplicated if additi	1		(f) Method of	Г	1
1 (a)	Name and address of or or government	rganization	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
	ter total number of section ter total number of other								
	or Doportwork Poduction								Sebedule I (Form 000) 2020

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2020

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	<b>(b)</b> Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
					CLIENTS FOOD, TRANSPORTATION,
					PERSONAL HYGIENE ITEMS,
RANSITIONAL HOUSING FOR HOMELESS	234	445,084.	0.	COST	CLOTHES
					RENT PAYMENTS FOR TEMPORARY
HOUSING ASSISTANCE FOR CERRC CLIENTS	42	132,246.	0.	соят	HOUSING ASSISTANCE
TRANSPORTATION ASSISTANCE	184	14,603.	0.	COST	BUS PASSES FOR CLIENT USE
					GIFT CARDS TO SUPPORT CLIENT
IFT CARDS	105	4,700.	0.	Cost	NEEDS
Part IV Supplemental Information. Provide the inform	nation required in Part I, lin	e 2; Part III, column	(b); and any other ac	dditional information.	
ART I, LINE 2:					

THE GRANTS THAT ARE AWARDED TO ECS PROGRAMS BENEFIT THE CLIENTS BASED ON

EACH INDIVIDUALS NEED; THIS NEED IS DETERMINED BY PERFORMING A THOROUGH

REVIEW FROM AN EXPERIENCED STAFF MEMBER QUALIFIED TO ASSESS THEIR SPECIFIC

CASE. AS THE FUNDS ARE EXPENDED, THERE ARE REVIEWS PERFORMED BY OTHER

LEVELS OF MANAGEMENT WITH EXPERTISE IN GRANTS MANAGEMENT, CASE MANAGEMENT

AND FINANCIAL MANAGEMENT TO ENSURE THAT THE ORGANIZATION IS ABIDING BY ALL

GOVERNMENTAL REGULATIONS.

SC	HEDULE J   Compensation Information	1	OMB No. 1	545-004	17					
(Fo	rm 990) For certain Officers, Directors, Trustees, Key Employees, and Highest		20	ົງດ	<u> </u>					
-	Compensated Employees									
Deres	Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  Attach to Form 990.  Op									
	tment of the Treasury al Revenue Service ► Go to www.irs.gov/Form990 for instructions and the latest information.		Inspe	ction						
Nam	e of the organization E	mployer ic			nber					
	EPISCOPAL COMMUNITY SERVICES	95-1	94525	5						
Pa	rt I Questions Regarding Compensation									
Yes N										
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,										
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.									
	First-class or charter travel Housing allowance or residence for personal	l use								
	Travel for companions Payments for business use of personal reside	lence								
	Tax indemnification and gross-up payments									
	Discretionary spending account Personal services (such as maid, chauffeur, o	chef)								
-										
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or									
•	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain		1b		<u> </u>					
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,									
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?		2							
2										
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's	ta								
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to actualize a set to a set the CEO/Executive Director, but evaluate in Part III.	10								
	establish compensation of the CEO/Executive Director, but explain in Part III.									
	Compensation committee       Written employment contract         Independent compensation consultant       X Compensation survey or study									
	Form 990 of other organizations X Approval by the board or compensation com	amittoo								
		millee								
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing									
	organization or a related organization:									
а	Receive a severance payment or change-of-control payment?		4a		х					
b	Participate in or receive payment from a supplemental nonqualified retirement plan?		41		X					
с	Participate in or receive payment from an equity-based compensation arrangement?		4.		Х					
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.									
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.									
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation									
	contingent on the revenues of:									
а	The organization?		. 5a		X					
	Any related organization?				X					
	If "Yes" on line 5a or 5b, describe in Part III.									
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation									
	contingent on the net earnings of:				x					
	a The organization?									
b	Any related organization?		<b>6b</b>		X					
	If "Yes" on line 6a or 6b, describe in Part III.									
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments									
	not described on lines 5 and 6? If "Yes," describe in Part III		7		X					
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the									
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		8		X					
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in									
	Regulations section 53.4958-6(c)?				1					
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#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title	-	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
(1) MS. MARY LESSLIE KELLER	(i)	180,705.	0.	0.	5,659.	14,756.	201,120.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii) ()							
	(i)							
	(ii)							1

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2020

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.
 Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection Employer identification number 95-1945256

OMB No. 1545-0047

**U20** 

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

EPISCOPAL COMMUNITY SERVICES

FAITH IN GOD.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

SETTINGS INCLUDING 13 CENTERS, 4 PUBLIC SCHOOL SETTINGS (PARTNERSHIP

WITH THE SAN YSIDRO AND SOUTH BAY ELEMENTARY SCHOOL DISTRICTS) AS WELL

AS IN 10 FAMILY CHILD CARE CENTERS AND OVER 400 HOMES. ECS PARTNERS

WITH THE JUVENILE COURT AND COMMUNITY SCHOOLS TO OPERATE A HEAD START

PROGRAM FOR CHILDREN OF PREGNANT AND PARENTING TEENS WHILE THEY PURSUE THEIR EDUCATION.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

PROGRAM PROVIDING DRUG AND ALCOHOL EDUCATION AND COUNSELING SERVICES.

APPROXIMATELY 70% OF THE MORE THAN 3,450 CLIENTS SERVED SUCCESSFULLY

COMPLTED THE PROGRAM.

3. ECS PARA LAS FAMILIAS EMPOWERS FAMILIES WITH CHILDREN STRUGGLING WITH THE ADVERSE EFFECTS OF TRAUMA; A SIGNIFICANT NUMBER OF THE CHILDREN ARE IN FOSTER CARE. THE SERVICES (PROVIDED TO APPROXIMATELY 260 LOW INCOME FAMILIES (WITH CHILDREN AGED BIRTH TO FIVE YEARS) ARE BILINGUAL AND INCLUDE BEHAVIORAL HEALTHCARE SCREENING, ASSESSMENT, FAMILY THERAPY AND SCHOOL OBSERVATION. ECS PARA LAS FAMILIAS ALSO PROVIDES BEHAVIORAL HEALTH SERVICES TO CHILDREN AND FAMILIES ENROLLED IN HEAD START PROGRAMS IN THE SOUTH BAY.

4. ECS' UPTOWN SAFE HAVEN EMPOWERS MENTALLY ILL HOMELESS ADULTS TO

LHAFor Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.Schedule O (Form 990 or 990-EZ) 202003221111-20-20

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Name of the organization EPISCOPAL COMMUNITY SERVICES	Employer identification number 95–1945256
TRANSITION TO PERMANENT HOUSING. THIS IS A 'HARM REDUCTION	' SITE WHERE
THE PHILOSOPHY IS TO FIRST HOUSE AND STABILIZE THE RESIDEN	I AND THEN
WORK ON AN INDIVIDUALIZED PLAN TO ASSIST THEM IN IMPROVING	THEIR MENTAL
AND PHYSICAL HEALTH, INCOME AND LIFE SKILLS. APPROXIMATELY	40 ADULTS
ARE SERVED IN THE PROGRAM EACH YEAR IN THE DOWNTOWN AREA O	F SAN DIEGO,
THE AREA WITH THE HIGHEST CONCENTRATION OF HOMELESS PEOPLE	IN SAN DIEGO
COUNTY. IN ADDITION TO BEING HOMELESS, THESE ADULTS HAVE A	LSO BEEN
DIAGNOSED WITH A MENTAL ILLNESS AND MOST HAVE A SUBSTANCE	USE DISORDER.

FORM 990, PART VI, SECTION A, LINE 6:

CONTRIBUTORS TO ECS DURING THE YEAR ARE MEMBERS AND HAVE ONE VOTING RIGHT FOR THE MEMBERSHIP YEAR. THE ORGANIZATION HAS ONE CLASS OF MEMBERSHIP WHICH CONSISTS OF DONORS, VOLUNTEERS, AND PERSONS DEDICATED TO THE PURPOSES OF THE ORGANIZATION. EACH MEMBER HAS ONE VOTE.

FORM 990, PART VI, SECTION A, LINE 7A:

ANY CONTRIBUTOR DURING THE YEAR IS ALLOWED TO ATTEND THE ANNUAL MEETING, SUCH CONTRIBUTOR HAS ONE VOTING RIGHT FOR THE ELECTION OF BOARD MEMBERS FOR THAT MEMBERSHIP YEAR. ANY PERSON WHO IS DEDICATED TO THE PURPOSES OF THIS CORPORATION SHALL BE ELIGIBLE FOR MEMBERSHIP. ANY PERSON WHO PROVIDES VOLUNTEER SERVICES OR IN-KIND DONATIONS SHALL BECOME A MEMBER OF THE CORPORATION UPON REQUEST. ALL SUCH MEMBERS HAVE ONE VOTING RIGHT AT THE ANNUAL MEETING.

FORM 990, PART VI, SECTION	N B. LINE 11B:
i	
THE PRELIMINARY 990 DRAFT	IS PREPARED BY THE STAFF AND OUTSIDE TAX
PREPARER. THE DRAFT IS REV	VIEWED BY SENIOR MANAGEMENT STAFF AND THE FINANCE
COMMITTEE. ANY CHANGES ARE	E INCORPORATED INTO A FINAL DRAFT WHICH IS MADE
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#### EPISCOPAL COMMUNITY SERVICES

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AVAILABLE TO THE GOVERNING BOARD FOR QUESTIONS OR COMMENTS BEFORE BEING

FILED.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL BOARD MEMBERS, DIRECTORS, AND OFFICERS ARE COVERED UNDER THE CONFLICT OF INTEREST POLICY. THE POLICY PERTAINING TO THE BOARD OF DIRECTORS REQUIRES THEM TO SIGN A CONFLICT OF INTEREST FORM. IF A CONFLICT EXISTS THEN THAT INDIVIDUAL WILL NOT BE INCLUDED IN ANY PART OF THE DECISION MAKING PROCESS.

FORM 990, PART VI, SECTION B, LINE 15:

A) COMPARABILITY COMPENSATION DATA FOR ECS COMPENSATION IS FURNISHED BY AN

INDEPENDENT SOURCE, CENTER FOR NON-PROFIT MANAGEMENT, FOR ALL TOP

MANAGEMENT POSITIONS. TOP MANAGEMENT POSITIONS ARE COMPARED AGAINST THE

INDEPENDENT DATA IN COMPARATIVE RATIO FORMAT.

B) COMPENSATION IS REVIEWED BY THE HUMAN RESOURCES DEPARTMENT AND A

DESIGNATED BOARD COMMITTEE.

C) COMPENSATION FOR THE CEO IS REVIEWED AND APPROVED BY THE ECS BOARD OF DIRECTORS. THE CEO COMPENSATION REVIEW AND ANALYSIS WAS DOCUMENTED AND THE PROCESS WAS COMPLETED IN MAY 2019.

D) TOP MANAGEMENT POSITION COMPENSATION IS REVIEWED BY THE HUMAN RESOURCES DEPARTMENT, CEO AND CFO. THE REVIEW AND ANALYSIS PROCESS WAS DOCUMENTED AND THE PROCESS WAS COMPLETED IN MAY 2019.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC

THROUGH ITS WEBSITE. ORGANIZATIONAL DOCUMENTS AND THE CONFLICT OF INTEREST

POLICY ARE AVAILABLE TO THE PUBLIC UPON REQUEST.

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Name of the organization	Employer identification number
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#### FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

CHANGE IN CHARITABLE REMAINDER TRUST

ROUNDING

TOTAL TO FORM 990, PART XI, LINE 9

ADDITIONAL INFORMATION:

A PRIORITY FOR THE AGENCY HAS BEEN TO ENSURE THAT DISRUPTIONS IN

SERVICE WILL NOT BE AFFECTED BY DISRUPTIONS IN GRANT PAYMENTS OR

UNEXPECTED EXPENSES AND THE AGENCY HAS ADOPTED A POLICY OF HAVING A

MINIMUM OF THREE MONTHS OF OPERATING RESERVES ON HAND. AT THE PRESENT

TIME THESE RESERVES ARE APPROXIMATELY 4.38 MONTHS.

FORM 990, PART I, LINE 6:

DUE TO COVID-19, ECS HEAD START PROGRAM CLASSROOMS WERE CLOSED DURING

THE FISCAL YEAR, AND NO VOLUNTEERS WERE RECRUITED. USUALLY, THE PROGRAM

RECRUITS AROUND 2,000 VOLUNTEERS FOR ONE YEAR.

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-60,250.

-60,250.